



## MISSION REPORT

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Team Canada Mission to Japan  
11 - 17 September 1999

Premier's Mission to China  
18 - 23 September 1999



Premier's  
mission to

# Japan and China 1999



11 - 23 September

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*Financial figures are expressed in Canadian dollars unless otherwise stated.*



## **PREMIER'S MESSAGE**

Japan and China are among Alberta's top overseas economic partners. As we continue to look beyond our borders to identify new opportunities, we cannot overlook nor take for granted our longstanding friends.

In the fall of 1999, I participated in a Team Canada Mission to Japan, organized by the federal government. Following this mission, I proceeded to China and visited Harbin, the capital city of our sister province, Heilongjiang, as well as Shenzhen and Hong Kong. During these missions, I had the opportunity to reacquaint both countries with our reliability as secure suppliers of natural resource-based products as well as to introduce emerging Alberta industries. In addition, business and education groups joining our mission were able to promote and explore commercial and service opportunities. I am certain that our mission to both Japan and China will bear fruit in the coming months and years.

It is always beneficial to renew relations and visit old friends in Asia. Alberta's links with these two dynamic nations extend beyond dollars and cents. Indeed, Alberta's entire social fabric has been enriched by our ongoing relations with these two Asian giants, including the two sister province relationships we enjoy with Hokkaido in Japan, and Heilongjiang in China.

I wish to acknowledge the instrumental role of all those who laid the ground work for this mission. The successful collaboration between the private and public sectors has once again been proven by this fifth Team Canada mission, and follow-up mission to China.

***RALPH KLEIN***  
*Premier*

## **ITINERARY**

11-17 September: Team Canada Mission to Japan

18-23 September: Premier's Mission to China and Hong Kong

*(Please refer to page 16 for a detailed itinerary.)*

## **PARTICIPANTS**

### ***Alberta Organizations on Team Canada Mission to Japan***

AdvaTech Homes Canada Inc.

Alberta Centre for International Education

Athabasca Tribal Council

Athabasca University

Coril Holdings Ltd.

Canadian Airlines International Ltd.

Elk Island Public Schools

Luscar Limited

Micro Mac Products Ltd.

MU Design Inc.

Telehealth Technology Research Institute - University of Alberta

Trochu Meat Processors Ltd.

University of Alberta

Walton Development Ltd.



### ***Alberta Organizations in the Canada-Alberta-Heilongjiang***

#### ***Business Outreach Event, Harbin, China, 20 September***

*(organized by the Canadian Embassy in China in cooperation with the Canada-China Business Council and the Heilongjiang provincial government)*

Agriteam Canada

Alberta Centre for International Education

Alberta Chicken Producers

Alberta Sunflower Seeds Ltd.

Alta Genetics Inc.

Canadian Fracmaster China Ltd.

Davis Rairdan Embryo Transplants

Diaco International Inc.

Elk Island Public School Academy for International Studies

Mount Royal College

Olds College

Pickseed Canada Inc.

S/T Agrifoods Inc.

Sunwing Energy Ltd.

University of Alberta

Zi Corporation

## ALBERTA-JAPAN BACKGROUNDER

After the United States, Japan is Alberta's main economic partner, with annual two-way trade at an estimated \$3 billion. Alberta's exports have consisted of primarily coal, canola seeds, wood pulp, wheat, cobalt, lumber, hay and alfalfa, and malt. However, Alberta is also a provider of world-class value-added goods and services.

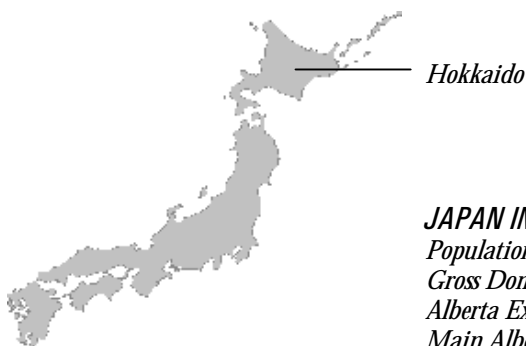
Japan is a significant source of investment in the Alberta economy. In addition, Japan is Alberta's largest off-shore tourism market, accounting for almost 107,000 visitors and \$86 million in economic spin-offs.

Our presence in Japan is long term; Alberta has maintained an office in Tokyo since 1970. A Japanese Consulate was established in Edmonton in 1967. In 2000, we will commemorate the 20<sup>th</sup> anniversary of our twinning with Hokkaido.

Alberta enjoys a multifaceted relationship with Japan. Having had a sister-province relationship with the northern prefecture of Hokkaido since 1980, Alberta-Japan ties include strong business links, cultural and sports exchanges, educational initiatives and municipal twinings.

This Team Canada Mission follows on previous Alberta government missions to Japan. Team Canada was well-timed to take advantage of increased opportunities and renewed potential as the Japanese economy emerges from recession.

Building on Alberta's exchanges with Hokkaido since 1973, 16 municipalities in Alberta are now twinned with Japanese counterparts. The government of Hokkaido sends teachers to Alberta to develop high-school Japanese-language programs, while Alberta high-school students have the opportunity to develop their language skills in Japan. Alberta institutions have been active in partnering with Japanese counterparts, and in marketing their educational services in Japan, especially for English-as-a-second-language programs.



### **JAPAN IN BRIEF**

*Population: 126 million*

*Gross Domestic Product: US\$4.6 trillion (1996 est.)*

*Alberta Exports: \$1.37 billion (1998)*

*Main Alberta Exports: coal, canola seeds, wood pulp, wheat, cobalt, softwood lumber, hay and alfalfa, malt*

*Japanese Foreign Direct Investment in Alberta: \$2.4 billion*

## MISSION OBJECTIVES

Diversification was the focus of Premier Klein's participation in Team Canada's mission to Japan. While Alberta's traditional exports to Japan have been resource-based commodities, telling Asian businesses about the province's increasingly diversified economy topped the Premier's list of activities. The goals of the Alberta government's participation in the Team Canada Mission were as follows.

1. To reinforce Alberta's reliability and strength as a supplier in the areas of agriculture, forestry, coal and sulphur.
2. To introduce emerging Alberta industries, such as food and consumer goods, high tech, and environmental products and services, to Asian markets.
3. To stress Alberta's world-class knowledge and expertise in a number of areas, including education.
4. To convey the message of Alberta's increasingly diversified economy.
5. To support Alberta companies who have partnerships with Japanese companies.
6. To support Team Canada's business efforts in Japan.
7. To establish and renew business contacts in Tokyo and the Kansai region, an important economic region for Alberta business.



## MISSION RESULTS

Premier Klein achieved the following results during Team Canada's mission to Japan.

- Attended networking functions involving senior Japanese business and political leaders — particularly in areas of energy, forestry, agriculture, tourism, high tech and manufacturing. Premier Klein participated in a roundtable discussion with Alberta companies to discuss their needs and concerns in gaining access to the Japanese market, and to offer support to the Alberta business team.
- Premier Klein stimulated interest in the province's expanding and extensive processing facilities. During a meeting with Isao Okui, Chairman of Sekisui House, the largest home builder in Japan, Premier Klein reinforced Alberta's commitment to Sekisui House and encouraged the company to invest further in Alberta's forestry and forest-product industry. Sekisui House buys lumber and has forestry interests in Alberta.
- Reached agreement with Tatsuya Hori, Governor of Hokkaido, to explore the means by which Alberta and Hokkaido could expand the economic dimension of their longstanding sister province relationship. Both agreed to celebrate the upcoming 20<sup>th</sup> anniversary of Alberta's twinning relationship with Hokkaido, and directed staff to organize activities in both Hokkaido and Alberta to mark the occasion.
- Gave the opening address at the Western and Arctic Canada Kansai Reception, an event attended by 150 key business leaders and jointly hosted by Alberta, British Columbia, Saskatchewan, Manitoba and the Territories. This event highlighted to the influential Japanese audience Canada's increasing ties with the prosperous Kansai (Osaka) region, and promoted Western and Arctic Canada's wide range of products and services, in advance of the Kansai-Canada West Business Forum in 2000.
- Promoted Alberta's energy industry in *Netsu Sangyo Shimibun*, a major daily newspaper focusing on energy issues. The meeting resulted in a feature article showcasing Alberta's energy industry.
- Witnessed General Memorandum of Understanding signing by the University of Alberta's Telehealth Research Institute and Mitsubishi Electronic Corporation for cooperation in joint research, development and testing of commercial products for clinical applications.
- Witnessed an agreement signing between Walton Development (Asia) Inc. of Calgary and Keiei Fukushi 21 Ltd. of Tokyo to run a property asset management and development project. A Letter of Intent was also signed by these two companies for an additional project in property asset management and development financing.
- Witnessed the signing of a Memorandum of Understanding between Edmonton-based Luscar Ltd. and the Hiroshima-based Chugoku Electric Power Company Limited for the renewal of a six-month contract for thermal coal.



## ALBERTA-CHINA BACKGROUNDER

Alberta has been at the forefront of Canada-China relations since the 1960s; indeed, grain shipments from Alberta formed the basis of the bilateral relationship. Our economic links have expanded in the 1980s and 1990s, extending into such sectors as oil and gas equipment and services. Alberta-China trade is now valued at around \$1 billion yearly. The Chinese economy escaped most of the effects of the recent Asian economic downturn, maintaining a 7.8% official growth rate in 1998.

Alberta-China relations have grown dramatically in the past few years. Both the Chinese Premier and President have visited Alberta. The Chinese government opened a Consulate General in Calgary in 1998, and Alberta co-located a trade office within the Canadian Embassy in Beijing in 1999. Our Hong Kong trade office, established in 1980, remains in place.



For 18 years, Alberta has been twinned with Heilongjiang, in northern China. Both provinces have much in common, including similar climates, topography and rich natural resources. Alberta and Heilongjiang have cooperated in the areas of agriculture, energy, forestry, science and technology, environmental protection, medicine, trade, culture, education and sports.

Premier Klein visited Heilongjiang during his first Asian mission in 1993. This was followed by Heilongjiang Governor Tian Fengshan's visit to Alberta in 1996.

Both Alberta and China have benefited from exchange activity and economic cooperation. Looking ahead, opportunities are emerging in such areas as the agrifood sector, infrastructure development, environmental technologies, building/housing products, cold weather technologies, oil and gas equipment and technology, and education and training services.



*Heilongjiang*

### **CHINA IN BRIEF**

*Population: 1.2 billion*

*Gross Domestic Product: \$963 billion*

*Alberta Exports: \$507.5 million (1998)*

*Main Alberta Exports: canola seeds, artificial filament tow, wheat, barley, wood pulp, sulphur, cobalt*

*Trading Partner Ranking: consistently Alberta's 3<sup>rd</sup> or 4<sup>th</sup> largest*

## MISSION OBJECTIVES

Promoting international trade is a key part of Alberta's economic development strategy and past overseas missions have created major new opportunities for Alberta businesses. Combining an Alberta mission to China with Team Canada's Japanese mission maximized the opportunities available, focusing on Alberta's second and third-largest export markets. Premier Klein's objectives for the mission to China were as follows.

1. To reinforce Alberta's reliability as a secure and stable supplier of resource-based products.
2. To introduce emerging Alberta industries, such as educational services, agricultural-consulting services, oil and gas equipment and services, high tech, and environmental products and services, to the Chinese market.
3. To stress Alberta's world-class knowledge and expertise in a number of areas, like education and training services.
4. To convey the reality of Alberta's increasingly diversified economy and the investment opportunities available.
5. To follow up on recent visits to Alberta by China's Premier and President, and the openings of Alberta's China trade office and the Chinese Consulate General in Alberta.



## MISSION RESULTS

The Premier's activities during his mission to China yielded the following results.

- Established new business contacts in Heilongjiang province. Premier Klein officially opened and gave the keynote luncheon address at Canada-Alberta-Heilongjiang Day on 20 September in Harbin. This business networking event provided an opportunity for Alberta and Heilongjiang businesses and authorities to make contacts and consider potential projects. The seminar was also an opportunity for Premier Klein to showcase the "Alberta Advantage" and potential joint-venture investment opportunities. The event was organized by the Canadian Embassy in China in cooperation with the Canada-China Business Council and the Heilongjiang provincial government.
- Witnessed business contract signed by Pickseed Canada Inc. of Sherwood Park and Heilongjiang province's General Bureau of Land Reclamation, to supply forage seeds. This coincided with the visit of an agricultural delegation, led by Alberta Minister of Agriculture Ty Lund.
- Attended the signing of an affiliation arrangement between the University of Alberta and the Harbin Institute of Technology for joint activity in a variety of areas, including language exchange and MBA programs. Premier Klein also paid a site visit to an ongoing Olds College project with Heilongjiang's Northeast Agricultural University. Students from China form a significant portion of international enrollment at Alberta universities. Such educational affiliations are part of Alberta's efforts at diversifying its economy.
- Premier Klein increased Alberta's profile in China's most successful Special Economic Zone, near Hong Kong, and strengthened economic ties in the Pearl River Delta Region by participating in the opening of a Senior's Leisure Home project in Shenzhen, developed by Canadian-Hong Kong companies with close business relationships to Alberta. This is one of the first Sino-Canadian investment projects in China's health sector.
- Met with the Mayor of Shenzhen to introduce Alberta, and discussed opportunities of future cooperation, particularly in a liquefied natural gas receiving station (China's largest) to be built in the municipality of Shenzhen.



## ALBERTA-HONG KONG BACKGROUNDER

Hong Kong is one of Alberta's top Asian economic partners. In addition to its own significant market and position as an important trade and investment partner to Alberta, Hong Kong serves as a key entry point to the larger mainland China market. In 1998, Alberta's exports to Hong Kong were valued at \$87 million, primarily comprising artificial filament tow (used to make cigarette filters), oilseed cake and meal, polyethylene, canola oil, barley and electronic equipment. Alberta's strategy for Hong Kong focuses on attracting investment and increasing exports of value-added and technology-oriented products.

Alberta-Hong Kong relations extend into other areas, notably in education. Alberta has been a popular destination for Hong Kong students in English-language training and education. In March 1998, the University of Alberta held its first international convocation ceremony to recognize its Hong Kong alumni, the university's largest overseas alumni group.

Hong Kong has been a significant source of business immigrants to Alberta. Many of Alberta's Chinese Canadians trace their family roots to Hong Kong and the surrounding regions in South China. Over 150,000 Canadians live and work in Hong Kong while 150 Canadian companies are active in Hong Kong. Alberta has maintained an office in Hong Kong since 1980, focused on promoting Alberta's trade, investment and business immigration interests.

The 1999 mission followed on Premier Klein's 1997 mission to Hong Kong. Hong Kong has been a major source of investment for Alberta's conventional oil and natural gas sector, with investments totalling almost \$1 billion. Financial brokers have been fostering positive business relationships, which have resulted in a growing number of smaller investments in Alberta from Hong Kong.



### ***HONG KONG IN BRIEF***

*Population: 6.7 million (1998)*

*Gross Domestic Product: US\$175.2 billion (1997)*

*Rank in UN Development Index: 22*

*Number of Canadian university alumni: 100,000*

## MISSION OBJECTIVES

Making full use of his mission to Japan and China, Premier Klein's objectives were promoting Alberta's interests and renewing longstanding relationships.



1. To encourage Hong Kong investment in Alberta, identify opportunities in Hong Kong for Alberta business, and promote Alberta's increasingly diversified economy by highlighting the "Alberta Advantage."
2. To assess Hong Kong's medium and long-term prospects, both as a market in its own right, and as an entry point for business into China and other parts of Asia.

## MISSION RESULTS

The Premier's stop in Hong Kong, the last leg of his Asian mission, showed the following results.

- Increased profile of Alberta in the Hong Kong business community. Premier Klein delivered the keynote address at the influential Canadian Chamber of Commerce in Hong Kong's annual Board of Governors' dinner. Premier Klein confirmed Alberta's commitment to Alberta-Hong Kong trade and investment relations, updated the audience on Alberta's fiscal health and conveyed the strengths of the "Alberta Advantage," particularly in business immigration and investment.
- 
- The image shows Premier Klein standing at a podium, addressing an audience. The podium features the Alberta coat of arms. Behind him, a banner reads "CANADIAN CHAMBER OF COMMERCE IN HONG KONG BOARD OF GOVERNORS' DINNER".
- Met with K. S. Li, Chairman of Cheung Kong Holdings Ltd., and one of Hong Kong's key business leaders, to reinforce Alberta as an investment choice. Li owns Husky Oil Limited of Calgary and other interests in Canada. His companies plan further overseas investments in the next two to three years.
  - Witnessed the signing of an inter-institutional cooperation agreement between Mount Royal College of Calgary and Lingnan University of Hong Kong to support educational, professional and intercultural activities, including cooperative degree programs, visiting scholars and student/staff exchanges.
  - Witnessed the signing of a student/faculty exchange program between Mount Royal College and the Hong Kong Academy for the Performing Arts, the only performing arts-teaching institution in Hong Kong. It is also the location of one of Hong Kong's most important performance centres. Mount Royal College is yet another member of a growing list of Alberta educational institutions to forge international ties.
  - Met with Hong Kong journalists to discuss objectives and business opportunities generated during Premier's mission to Japan, China and Hong Kong.

## PARTICIPANTS' COMMENTS

*“Accompanying Premier Klein on the mission to Hong Kong opened many doors for Mount Royal College at the highest levels of education and business. We signed significant affiliation agreements with two prestigious educational institutions that will benefit our students and faculty through exchanges and collaborative programs. Those relationships are considerable for us.”*

- Thomas Wood  
President, Mount Royal College

*“The Premier, and the support shown by the provincial government, was extremely valuable in “opening doors” during the trade mission. The trade mission gave Elk Island Public Schools an opportunity to showcase our talents and resources, which would not have been possible without the efforts of the Governments of Canada and Alberta. We were able to demonstrate to our international partnerships the ‘Alberta Advantage.’ The Team Canada Mission, with the Prime Minister and Premier of Alberta, definitely helped to legitimize the presence of Elk Island Public Schools. Since this mission, our school jurisdiction has forged new contacts, and we are currently working on new proposals.”*

- Edna Dach  
Director, Elk Island Public Schools

*“We met with officials from the Tokyo Accounting Centre, our partner in Japan with whom we prepare hundreds of Japanese accounting professionals each year for the U.S. C.P.A. exam. We also visited two Japanese counterpart distance-education institutions and participated in a Canadian Embassy-organized education seminar. For Athabasca University, the missions were successful because they enabled us to be profiled in an area of the world teeming with opportunities, to extend distance-education programming to meet needs that are only inadequately met by tradition-bound residential universities. We are now exploring how best to implement such expansion with our Japanese partner.”*

- Peter Cookson  
Associate Vice-President, Athabasca University

*“The Government of Alberta’s participation was invaluable. Asians have tremendous respect and regard for political officials. To that extent, having Premier Klein in Asia shows Asians that Alberta is serious about doing business, and that cultural exchanges benefit all involved. Mr. Klein had a breakfast meeting in Tokyo and a dinner meeting in Hong Kong for Alberta businesses and their guests; our guests were impressed with what the Premier had to say about Alberta and the benefits of doing business in Alberta. They were also impressed with Mr. Klein’s honesty and down-to-earth approach. I would recommend that Mr. Klein take more of these trips, and tell Asians about the ‘Alberta Advantage.’”*

- Bill Doherty  
President, Walton Development

*“I was able to interact with very senior personnel from our Japanese customers who would have normally been hard to contact. This supported our long-term relationship with these particular customers. It afforded an opportunity to interact with the Prime Minister and the Premiers in a more relaxed and focussed setting than at home and, as such, was useful to our company’s relationship with these important policy makers. The Alberta presence, including the Premier’s breakfast, helped to differentiate us from our competition. I encourage the Premier to participate in future missions as they support trade between Alberta and other regions.”*

- Gordon Ulrich  
President and CEO, Luscar Limited

## EXPENSES

The official delegation included the following.

Ralph Klein, Premier  
Ron Hicks, Deputy Minister, International and Intergovernmental Relations  
Fay Orr, Director of Communications, Premier's Office  
Jack Davies, Executive Security (*China portion only*)

The official delegation incurred the following expenses.

Team Canada Business Functions	\$21,747
Western and Arctic Canada Kansai Reception, Osaka	
Breakfast Roundtable with Alberta Companies, Osaka	
Breakfast with Alberta Companies and Japanese Contacts, Tokyo	
Travel	\$26,004
Accommodation and Meals	\$11,094
Interpreters	\$7,764
Other	\$747
<b>TOTAL</b>	<b><u>\$67,356</u></b>

## WEB PAGE

<http://www.gov.ab.ca/premier/team99>

## PREMIER KLEIN'S TEAM CANADA MISSION TO JAPAN, 11 - 17 SEPTEMBER

DATE	ITINERARY
11 September	<i>Edmonton/Calgary-Vancouver Vancouver-Osaka</i>
12 September	<ul style="list-style-type: none"> <li>▪ Evening arrival in Osaka</li> </ul>
13 September	<ul style="list-style-type: none"> <li>▪ Team Canada Briefing by Canadian Ambassador to Japan</li> <li>▪ Millennium Japan Seminar for Team Canada</li> <li>▪ Team Canada Meeting and Luncheon with Governor of Hyogo Prefecture, Mayor of Kobe, and Vice-Chairman of Kobe Chamber of Commerce</li> <li>▪ Team Canada Boat Tour of Areas Affected by 1995 Earthquake; Explore Possible Opportunities for Canadian Companies in Kobe's Reconstruction</li> <li>▪ Western and Arctic Canada Kansai Reception: Opening Remarks by Premier Klein</li> </ul>
14 September	<ul style="list-style-type: none"> <li>▪ Alberta Business Roundtable Meeting: Speech by Premier Klein</li> <li>▪ Premier Klein Meets with Chairman of Sekisui House</li> <li>▪ Team Canada Luncheon Hosted by Prefecture and City of Osaka and Kansai-area Business Organizations</li> <li>▪ Premier Klein's Interview with <i>Netsu Sangyo Shimbun</i></li> <li>▪ Prime Minister Meets with Provincial Premiers and Territorial Leaders</li> <li>▪ Team Canada Comprehensive Briefing by Canadian Ambassador to Japan</li> <li>▪ Team Canada Reception and Dinner with Senior Kansai-area Government and Private Sector Officials</li> </ul>
15 September <i>(National Holiday)</i>	<i>Osaka-Tokyo</i>
	<ul style="list-style-type: none"> <li>▪ Team Canada Forum</li> <li>▪ Team Canada Meeting/Reception with "Rendez-vous with Youth" Participants</li> <li>▪ Team Canada Meeting with Canadian Embassy Staff and Families</li> <li>▪ Private Dinner for Team Canada Hosted by Prime Minister</li> </ul>
16 September	<ul style="list-style-type: none"> <li>▪ Alberta Business Networking Breakfast</li> <li>▪ Meeting with Governor of Hokkaido</li> <li>▪ Keidanren Reception for Team Canada</li> <li>▪ Team Canada Business Luncheon</li> <li>▪ Team Canada Contract Signing Ceremony</li> <li>▪ Sumo Match</li> <li>▪ Team Canada Reception for 70<sup>th</sup> Anniversary of Canada-Japan Diplomatic Ties</li> </ul>
17 September	<i>Tokyo-Yokohama</i>
	<ul style="list-style-type: none"> <li>▪ Wreath-laying Ceremony at Yokohama Commonwealth War Cemetery <i>Yokohama- Tokyo</i></li> <li>▪ Team Canada Meeting with Prime Minister of Japan</li> <li>▪ Media Session</li> <li>▪ Official Dinner Hosted by Prime Minister of Japan</li> <li>▪ Closing Reception of Team Canada Mission</li> </ul>

*(Italics denote travel time.)*

## PREMIER KLEIN'S MISSION TO CHINA & HONG KONG, 18 - 23 SEPTEMBER

DATE	ITINERARY
18 September	<i>Tokyo-Beijing Beijing-Harbin</i>
19 September	<ul style="list-style-type: none"> <li>▪ Meeting with Canadian Ambassador to China</li> <li>▪ Meeting with Acting Governor of Heilongjiang</li> <li>▪ Introduction to Canadian Companies Active in Heilongjiang</li> <li>▪ Welcome Dinner Hosted by Acting Governor of Heilongjiang</li> </ul>
20 September	<ul style="list-style-type: none"> <li>▪ Opening Remarks at Canada-Alberta-Heilongjiang Day Outreach Event Seminar</li> <li>▪ Interview with Heilongjiang Journalists</li> <li>▪ Visit Olds College Project at Northeast Agricultural University in Heilongjiang</li> <li>▪ Witness Signing of Affiliation Agreement between the University of Alberta and the Harbin Institute of Technology</li> <li>▪ Keynote Speech at Canada-Alberta-Heilongjiang Outreach Event Luncheon</li> </ul> <p style="text-align: center;"><i>Harbin-Shanghai Shanghai-Hong Kong</i></p>
21 September	<ul style="list-style-type: none"> <li>▪ Witness Signing of Agreements:               <ol style="list-style-type: none"> <li>a) Inter-institutional Cooperation between Mount Royal College and Lingnan University</li> <li>b) Student/faculty Exchange Program between Mount Royal College and Hong Kong Academy for the Performing Arts</li> </ol> </li> </ul>
22 September	<p style="text-align: center;"><i>Hong Kong-Shenzhen</i></p> <ul style="list-style-type: none"> <li>▪ Lunch Hosted by Mayor of Shenzhen</li> <li>▪ Meeting with Mayor of Shenzhen</li> <li>▪ Opening of Senior's Leisure Homes in Liantang</li> </ul> <p style="text-align: center;"><i>Shenzhen- Hong Kong</i></p> <ul style="list-style-type: none"> <li>▪ Keynote Address at Canadian Chamber of Commerce in Hong Kong's Annual Board of Governors' Reception and Dinner</li> </ul>
23 September	<ul style="list-style-type: none"> <li>▪ Lunch Meeting with K. S. Li, Chairman of Cheung Kong Holdings Ltd.</li> <li>▪ Media Session with Hong Kong Journalists</li> </ul> <p style="text-align: center;"><i>Hong Kong-Vancouver Vancouver-Calgary/Edmonton</i></p>

*(Italics denote travel time.)*